Technology Adoption under Uncertain Innovation Progress

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Abstract

A firm has to decide when to scrap its technology and adopt a new one chosen among a possibly increasing range over time when technological process is uncertain. Under constant return to scale, optimally the firm implements the best invented technology that may not be the latest. The gap between the operated technology and the newly implemented one has to large enough with respect to gap between the latest and state of the art technologies in order to trigger replacement. This result shows that the higher the threat a better technology may be released, the more reluctant is the firm to replace its technology. Effects of the means and the variance of technological progress on the adoption policy and frequency of upgrades are also examined.

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1 Introduction

In the May 1999 issue of "Communications of the ACM", the computer science magazine tried to explore the following dilemma: how often should a firm buy a new computer and what type of machine should it buy? The article reached the conclusion that a firm should replace its PC at regular intervals using two dominating strategies: either buy high-end machines every 36 months for organizations seeking substantial computer performance or buy intermediate-level computers every 36 months, a cheaper alternative. Changing configurations and declining prices lead to an important characteristic of the PC market: computers must be replaced at regular intervals. In February 2005, IBM unveiled a new computer chip called "Cell" that will run about ten times faster than the chips found in the fastest desktop PCs today. The chip, developed in conjunction with Sony and Toshiba, is being widely hailed as a significant development in the evolution of computing technology and a challenge to Intel, the current market leader.

These observations raise an interesting set of questions. How do looming releases of superior technologies affect upgrading decisions? What is the impact of the speed (drift) and uncertainty (variance) of technological progress on the replacement decision?

In this paper, we propose a tractable continuous time model in which a firm must choose when to scrap its technology and implement a new one when the arrival of innovations on the market is random. Our main contribution lies in the fact we are able to derive the impact of the threat of the arrival of superior technologies (making newly adopted ones obsolete) on the replacement policy.

Adoption of a new technology is by no means a simple issue to study so the literature has tried to disentangle independently the role of several factors. A common feature of all technology adoption models is the trade-off between waiting and upgrading. A change in technology is costly and usually irreversible, so a natural concern for the manager is: how will the market evolve and how fast will technological progress occur? When adoption is decided, the manager may hesitate over the type of new technology to implement: Does the new piece of equipment require specific knowledge to be operated properly? How large will the gains in efficiency be?

A large class of models focuses on the complementarity between technology and skills. There is a trade-off between improving expertise and experience by continuing to operate a given technology (learning by doing) and switching to a more profitable production process that is not fully mastered by the firm right after adoption (Jovanovic and Nyarko (1996), Chari and Hopenhayn (1991)). Parente (1994) proposes a model where learning exhibiting decreasing returns takes time and switching technology induces a loss in know how. These authors emphasize the link between the low pace of diffusion of a technology and the time required to acquire the skills to use it. More recently, Karp and Lee (2002) investigate technology among less advanced and more advanced firms, the latter being more reluctant to scrap a technology they are familiar with. They show that if agents are patient enough, no leapfrogging occurs. Within a learning by doing framework, Mateos-Planas (2004) focuses on the relationship between technology adoption and firm horizon.

Uncertainty is a fundamental factor in adoption of a new technology. Several types of uncertainties have highlighted in the literature. Uncertainty may lie in the quality of the new technology or, more generally, in its profitability. The moment when a technological curiosity becomes a commercial one is hard to define. Mansfield (1968) mentions that in the case of a new piece of equipment, both the supplier and the user often take a considerable risk. Does new necessarily mean more efficient, and if yes for how long? To overcome the first difficulty, Jensen (1982) proposes a model in which the plant manager observes signals from which she can infer the quality of the technology and, therefore, updates her beliefs over time. Similarly, Jensen (1983) presents a firm undertaking

trials to evaluate the quality of two competing innovations. Another class of models tries to capture the uncertainty surrounding the arrival of a new technology, in particular the speed of arrival and the size of future innovations. Both Balcer and Lippman (1984) and Farzin, Huisman and Kort (1997) examine the optimal timing of technology adoption in a context of uncertainty regarding the arrival speed and the efficiency of innovations. They show that significant technological improvements and a high rate of innovations delay adoption. As pointed out in Rosenberg (1976), the sunk cost of investing prematurely in a given technology is usually unrecoverable, a manager expecting a major technological breakthrough may choose to delay adoption as she tries to avoid to lock herself in. Grenadier and Weiss (1997) use an option pricing approach to study the adoption of new technologies when the arrival date of the next generation of innovations is random. The model predicts four types of behaviors: i) compulsive adoptions of every innovation, ii) leapfrogging which consists of skipping an early innovation but adopting some subsequent developed technology, iii) sticking to some early purchased technology, and finally iv) a lagging strategy of buying some older technology at some discounted price after waiting the appearance of some new innovation on the market is stochastic.

Indeed, an important issue lies in the description of the range of new technologies appearing on the market and its evolution. Most of the existing models on adoption technology makes for restrictive assumptions on how new technologies become available on the market. Many assume that the firm has no choice but to implement the latest developed technology or that the technological frontier evolves in a deterministic and increasing fashion. Few attempts have been made to relax this assumption. Jovanovic and Rob (1998) construct a deterministic general equilibrium model in which a manager can choose to upgrade among an increasing range of vintages as technological progress continues. Yet since the production function considered exhibits constant returns to scale, the state of the art technology is always purchased. Bar-Ilan and Mainon (1993) introduce a stochastic environment in which the firm must adjust its technological level with respect to the frontier technology. Indeed, in reality, managers pay attention to what type of technology to implement. Why adopt the frontier technology in a recession time?

Finally, our approach focuses on the option value of waiting to adopt a suitable technology as there is uncertainty and the decision taken is irreversible. We lie in the vein of models developed by Abel and Eberly (1996), (1998) and (2004), Abel et al. (1996), Bertola and Caballero (1994), Dixit and Pindyck (1994) or in a context of indivisible durable goods by Grossman and Laroque (1990).

1.1 Results

Adoption of a new technology is governed by economic depreciation due to the arrival of improved technologies as well as the fear that a superior innovation may be released making the newly adopted obsolete. We show that optimally the manager of the firm follows a (s, S) style policy and the scrapping decision depends on how far the ratio of the operated technology to best invented technology is from the ratio current state of the technology to best invented. Since we assume constant returns to scale in technology, updating to the cutting edge technology is optimal. We find that the scrapped grade relative to the state of the art technology is a decreasing function of the current state of research relative to the state of the art one. It is never optimal to adopt the state of the art technology when it is released. As in the case of a Russian option (see Shepp and Shiryaev (1993)), the manager of the firm experiences some reduced regret of not having exercised her option at an earlier time as she still has the opportunity of purchasing some previously introduced technologies. Finally, we establish that increasing the average growth of technological progress as

well as increasing volatility leads to a more conservative updating strategy as economic depreciation is accelerated.

The paper is organized as follows. Section 2 describes the economic setting. In section 3, we examine the case of a single adoption and investigates the effects of the mean and volatility of the technological progress on the optimal scrapping frontier. Section 4 extents the analysis to multiple adoptions and focuses on the frequency of upgrades. Section 5 concludes. Proofs of all results are collected in the appendix.

2 The General Economic Setting

Time is continuous. An infinitely lived risk neutral manager has to decide sequentially the quality of the technology her firm (plant) should operate.

2.1 Technology Adoption and Information Structure

Uncertainty is modeled by a probability space (Ω, \mathcal{F}, P) on which is defined a *one* dimensional (standard) Brownian motion w. A state of nature ω is an element of Ω . \mathcal{F} denotes the tribe of subsets of Ω that are events over which the probability measure P is assigned. Technology is embodied in new capital goods. A single variable $a \geq 0$ captures all the relevant attributes of the production process to the operating cash flow. Roughly speaking, a represents the grade of the technology. A(t) denotes the latest developed technology and evolves exogenously according to a geometric Brownian motion

$$dA(t) = A(t) \left(\mu dt + \sigma dw(t) \right),$$

where dw(t) is the increment of a standard Wiener process under P, μ represents the average growth rate of the technology and σ captures the magnitude of the uncertainty. Hence on average, technology becomes better but it can decrease, capturing the fact that some newly released technologies can be worse than some older ones¹. In general, only superior technologies are released on the market. Alternatively, one can think of variable A as describing the state of current research. If so, A captures the likelihood that an improved technology will appear. In this case, A is both the quality and an index for the state of current research.

At time t, let z(t) be the best grade ever invented (frontier technology), starting at z > 0 at date 0, i.e.

$$z(t) = \max\{z, \sup_{0 \le s \le t} A(s)\}.$$

Let \mathcal{F}_t be the σ -algebra generated by the observations of the released technologies, $\{A(s); 0 \leq s \leq t\}$ and augmented. At time t, the investor's information set is \mathcal{F}_t . The filtration $\mathbb{F} = \{\mathcal{F}_t, t \in \mathbb{R}_+\}$ is the information structure and satisfies the usual conditions (increasing, right-continuous, augmented). Operating technology grade a is costless and output y is simply equal to a. A risk neutral manager who discounts future at a rate $r > \mu$ has to choose when to upgrade technology and which new technology to implement among the ones available on the market at the time of adoption.

¹For instance, the latest version of a software may include some bugs and may not be as good as the previous version. Ultimately, the problems will be fixed and the efficiency of the technology enhanced.

2.2 Timing of Adoption

We follow Jovanovic and Rob (1998). Denoting one particular adoption time by τ , switching technology requires two steps:

- At time τ^- , the firm has to scrap its old technology $a(\tau^-)$. The underlying idea is that technologies are fully incompatible. We assume thin markets for used machines: the firm activity may be so specific that capital resales only occur at heavy discounts. In our case, the resale price is simply zero and scrapping is costless.
- At time τ^+ , the firm decides which technology to adopt $a(\tau^+)$ in $[0, z(\tau)]$. Obviously, the manager will always select $a(\tau^+) > a(\tau^-)$. The price p of one efficiency unit of technology is assumed to be constant, with 0 . We start by analyzing the simplest case when the firm can only upgrade once. This case carries most of the intuition present in the multiple adoption case.

3 Single Upgrading

3.1 The Firm's Problem

Switching technology implies giving up the cumulative discounted profit at the discount rate r that could have been realized with the technology already in use. The manager is therefore facing an opportunity cost: upgrading cannot be continuous across time since the forgone profit is strictly positive. Hence, technology adoption is lumpy. The firm optimally chooses a stopping time² τ and a positive random variable a' that represents the level of the its new technology adopted at τ . At some initial date t=0, given an operated technology a, the state of the art technology is z and the latest technology is A, the firm's problem is

$$F(A, z, a) = \sup_{(\tau > 0, \ 0 < a'(\tau) < z(\tau))} E\left[\int_0^\tau a e^{-rs} ds + \int_\tau^\infty a'(\tau) e^{-r(s-\tau)} ds - pa'(\tau) e^{-r\tau}\right]. \tag{1}$$

Equivalently

$$F(A,z,a) = \frac{a}{r} + \sup_{(\tau \ge 0, \ 0 \le a'(\tau) \le z(\tau))} E\left[\left(\left(\frac{1}{r} - p\right)a'(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

The first term $\frac{a}{r}$ is the value of operating forever the same technology a whereas the second term is the option of upgrading technology once. It is equal to an American call option with underlying asset $(\frac{1}{r} - p)a'(\tau)$ and strike price $\frac{a}{r}$. We now derive some properties of the value function and the optimal grade adopted.

Properties of the Value Function F

Property 1: F is strictly increasing in a, non-decreasing and convex in A and z.

Property 2: F is homogeneous of degree one and the firm adopts the best existing technology, $a'(\tau) = z(\tau)$.

Proof. See appendix 1. \blacksquare

²A stopping time τ is a measurable function from the state space $(\mathbb{R}^3_+, \mathbb{F})$ to \mathbb{R}_+ such that $\{(A, z, a) \in \mathbb{R}^3_+, \tau(A, z, a) \leq t\} \in \mathcal{F}_t$ for all $t \geq 0$. It means that the stopping rule is a non anticipated strategy or in other terms the decision of switching technology only depends on the information available up to the time of the adoption.

The problem can be interpreted in terms of a Russian option as described in Shepp and Shiryaev (1993). The only difference here is the strike price $\frac{a}{r}$, which represents the opportunity cost of giving away the cumulated discounted profit made by operating technology a forever. In the sequel, we explicitly look at the option value of waiting G(A, z, a) defined by

$$G(A, z, a) = F(A, z, a) - \frac{a}{r}$$

$$= \sup_{\tau > 0} E\left[\left((\frac{1}{r} - p)z(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

Clearly, the option value of waiting and upgrading once is decreasing in the grade operated by the firm a and increases with the state of the art technology z. We start by examining the case when a = 0.

3.1.1 Benchmark Case: a = 0

This case can be seen as a firm that contemplates to enter into a new market. When is the best time to enter? Which technology the firm should then choose to operate? There is an explicit solution to the problem given by

$$F(A, z, 0) = \begin{cases} \left(\frac{1}{r} - p\right) \frac{z}{\beta_1 - \beta_2} \left(-\beta_2 \left(\frac{\alpha A}{z}\right)^{\beta_1} + \beta_1 \left(\frac{\alpha A}{z}\right)^{\beta_2}\right), & \frac{z}{\alpha} \le A \le z, \\ \left(\frac{1}{r} - p\right) z, & 0 \le A \le \frac{z}{\alpha}, \end{cases}$$

where β_1 and β_2 are respectively the positive and negative roots of the quadratic

$$\frac{\sigma^2}{2}\beta^2 + (\mu - \frac{\sigma^2}{2})\beta - r = 0,$$
(2)

and

$$\alpha = \left(\frac{1 - \frac{1}{\beta_2}}{1 - \frac{1}{\beta_1}}\right)^{\frac{1}{\beta_1 - \beta_2}} > 1.$$

Proof. See Shepp and Shiryaev (1993). ■

The optimal strategy is to upgrade immediately if the current technology is far away down from the state of the art technology, otherwise wait. This simple case provides a lot of economic intuition regarding the optimal timing of a technological upgrade. Due to the homogeneity of the setting, we notice that if the ratio current technology A over the state of the art technology z is large enough, namely greater that $\frac{1}{\alpha}$, i.e. if the threat that a better technology soon appears on the market is significant, waiting is optimal. We now study the general case when a is positive for which obsolescence of the technology operated by the firm also matters.

3.2 General case

3.2.1 Inaction Region and Conjecture of the Optimal Policy

Details of the existence of the solution can be found in Øksendal (2000), Chapter 10. The supremum F is the least superharmonic majorant of the reward function $(\frac{1}{r} - p)z$. We define the inaction region IR where no upgrading takes place as

$$IR = \left\{ (A, z, a) : A \le z, \ F(A, z, a) > (\frac{1}{r} - p)z \right\}.$$

In appendix 1, we prove that the inaction region is connected and is of the form

$$IR = \{(A, z, a) : a \ge a^*(A, z)\},\$$

or equivalently

$$IR = \left\{ (A, z, a) : A > A^*(z, a) = zL_0(\frac{a}{z}) \right\},\,$$

for some smooth decreasing function L_0 . As mentioned in Grossman and Zhou (1993), z is a continuous increasing process and thus a finite variation process. Moreover, denoting by [X, Y] the quadratic covariation between processes X and Y, we have d[z, w](t) = 0 and d[z, z](t) = 0. For $(A, z, a) \in IR$ and A < z, z does not grow and the Hamilton-Jacobi-Bellman (HJB) equation is

$$rF(A(t), z(t), a)dt = a + E_t (dF(A(t), z(t), a) \mid \mathcal{F}_t).$$

Dropping the time index and applying Ito lemma leads to the following expression for the HJB

$$rF(A,z,a) = a + \mu AF_1(A,z,a) + \frac{\sigma^2}{2}A^2F_{11}(A,z,a).$$
(3)

Since F is homogeneous of degree one, the general solution of the HJB is

$$F(A, z, a) = \frac{a}{r} + a^{1-\beta_1} f(\frac{z}{a}) A^{\beta_1} + a^{1-\beta_2} g(\frac{z}{a}) A^{\beta_2},$$

where f and g are two smooth positive functions to be determined. In order to do so, it remains to examine what happens at A=z. As mentioned in Shepp and Shiryaev (1993) and derived in Grossman and Zhou (1993), in order for F to satisfy the HJB at A=z, F must satisfy the additional condition

$$F_z(z, z, a) = 0.$$

This implies for all $x \geq 0$

$$f'(x)x^{\beta_1} + g'(x)x^{\beta_2} = 0. (4)$$

The initial condition is $F(0, z, a) = \max\{(\frac{1}{r} - p)z, \frac{a}{r}\}$ and the value-matching and smooth pasting (free boundary) conditions respectively are

$$F(A^*(z,a), z, a) = (\frac{1}{r} - p)z$$

$$\nabla F(A^*(z,a), z, a) = (0, \frac{1}{r} - p, 0),$$

where $\nabla F = (F_1, F_2, F_3)$ is the gradient of F.

Proposition 1 The option value is given by

$$F(A,z,a) = \begin{cases} \frac{a}{r} + \left(\left(\frac{1}{r} - p \right) z - \frac{a}{r} \right) \frac{\beta_1 L_0(\frac{a}{z})^{-\beta_1} \left(\frac{A}{z} \right)^{\beta_1} - \beta_2 L_0(\frac{a}{z})^{-\beta_2} \left(\frac{A}{z} \right)^{\beta_2}}{\beta_1 - \beta_2}, & z L_0(\frac{a}{z}) \le A \le z, \\ \left(\frac{1}{r} - p \right) z, & 0 \le A \le z L_0(\frac{a}{z}), \end{cases}$$

where L_0 is the solution for $u \in [0, 1 - rp]$ of the following ODE

$$uL_0'(u) = L_0(u) \left(1 - \frac{(1 - rp) \left(\beta_1 L_0(u)^{\beta_1 - \beta_2} - \beta_2 \right)}{\beta_1 \beta_2 (1 - rp - u) \left(1 - L_0(u)^{\beta_1 - \beta_2} \right)} \right),$$

with $L_0(0) = \frac{1}{\alpha}$ and $L_0(u) = 0$ for $u \in [1 - rp, 1]$. For a > (1 - rp)z, no updating takes place and the value of the firm is independent of z and is given by

$$F(A, z, a) = \frac{a}{r} + Da^{1-\beta_1}A^{\beta_1},$$

where
$$D = \frac{-\beta_2}{r(\beta_1 - \beta_2)} (1 - rp)^{\beta_1 - 1} B^{-\beta_1}$$
 and $\lim_{u \to 1 - rp} L_0(u) (1 - rp - u)^{-\frac{1}{\beta_1}} = B$.

Proof. See appendix $2 \blacksquare$

Note that if the technology operated by the firm a is close enough to the state of the art technology z, regardless of the threat that a better technology could be released soon on the market $\frac{A}{z}$, no upgrading will take place. In addition, in this case, the value of the firm is independent of the state of the art technology z.

We now present some properties of the optimal scrapping frontier.

Proposition 2 The optimal frontier A^* is homogeneous of degree one in (z,a), $A^*(z,a) = zL_0(\frac{a}{z})$, increasing in z and decreasing in a. It follows that $\frac{a}{z}$ is a decreasing function of $\frac{A}{z}$: upgrading takes place when the gap between the current operated technology a and the state of the art technology a is large enough as well as the gap between the current frontier technology a and the state of the art technology a is large, capturing the fact that it is unlikely that a better technology will soon be released.

Proof. From the firm view point it is optimal to upgrade technology at

$$a^* = zL_0^{-1}(\frac{A}{z}).$$

Note that $\frac{a^*}{z}$ is decreasing in the relative threat $\frac{A}{z}$. In addition, a^* is decreasing in A and

$$\frac{\partial a^*}{\partial z} = \frac{L_0^{-1}(\frac{A}{z})L_0'(L_0^{-1}(\frac{A}{z})) - L_0(L_0^{-1}(\frac{A}{z}))}{L_0'(L_0^{-1}(\frac{A}{z}))} > 0,$$

since from the ODE defining L_0 , it is easy to see that $uL'_0(u) - L_0(u) < 0$.

3.2.2 Uncertainty effects

We have the following proposition.

Proposition 3 An increase in the project volatility raises the option value and consequently delays adoption.

Proof. See appendix 3. \blacksquare

This means that an increase in the project volatility shifts in the optimal scrapping frontier L_0 .

3.3 Numerical Simulations

In this paragraph, we aim at quantifying the impact of the mean and the variance of the technological progress process on the optimal scrapping frontier. We use Mathematica to simulate the ODE defining the optimal frontier L_0 using the initial condition $L_0(0) = \frac{1}{\alpha}$.

3.3.1 Effects of the Average Speed of Technological Progress

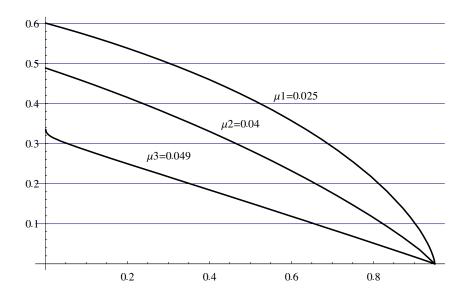


Figure 1: Effects of the technological progress mean on the optimal scrapping frontier $r=0.05, \sigma=0.2, p=1$

The optimal scrapping frontier L_0 is displayed in Figure 1 for several values of the average speed of technological progress μ . As μ increases, the optimal scrapping frontier shifts in: For any given value of $\frac{A^*}{z}$, the relative upgrading trigger point is lower, which indicates that upgrading is delayed.

3.3.2 Effects of the Volatility of Tecnological Progress

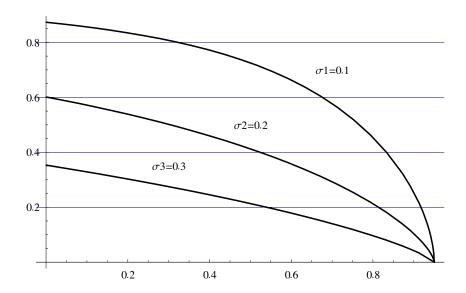


Figure 2: Effects of the technological progress volatility on the optimal scrapping frontier

r=0.05,
$$\mu = 0.025$$
, $p = 1$

The optimal scrapping frontier L_0 is displayed in Figure 2 for several values of the volatility of technological progress σ . We find similar effects as those described previously when analyzing the impact of parameter μ . As σ increases, the optimal scrapping frontier shifts in: For any given value of $\frac{A^*}{z}$, the relative upgrading trigger point is lower, which indicates that upgrading is delayed.

4 Multiple Upgrading

The firm optimally chooses an increasing sequence of stopping times³ $\{\tau_k\}_{k=1}^{\infty}$ and a sequence of positive random variables $\{a_k'\}_{k=1}^{\infty} \in [0, z(\tau_k)]$, where a_k' represents the relative level of the kth technology adopted at τ_k . This is a typical *impulse control problem* (see Harisson, Sellke and Taylor (1983) and Brekke and Oksendal (1994)). For an initial condition (A_0, z_0, a_0) , the value of the firm is

$$F(A_0, z_0, a_0) = \sup_{(\tau_k \ge 0, \ 0 \le a'_k(\tau_k) \le z(\tau_k))_{k=1}^{k=\infty}} E\left[\int_0^{\tau_1} a_0 e^{-rs} ds + \sum_{k=1}^{\infty} \left(\int_{\tau_k}^{\tau_{k+1}} a'_k e^{-r(s-\tau_k)} ds - pa'_k e^{-r\tau_k}\right)\right].$$
(5)

Using a recursive approach, the problem can be reformulated as

$$F(A,z,a) = \frac{a}{r} + \sup_{(\tau \geq 0,\ 0 \leq a'(\tau) \leq z(\tau))} E\left[\left(F(A(\tau),z(\tau),a'(\tau)) - pa'(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

³A stopping time τ is a measurable function from the state space $(\mathbb{R}^3_+, \mathbb{F})$ to \mathbb{R}_+ such that $\{(A, z, a) \in \mathbb{R}^3_+, \tau(A, z, a) \leq t\} \in \mathcal{F}_t$ for all $t \geq 0$. It means that the stopping rule is a non-anticipated strategy or in other terms the decision of switching technology only depends on the information available up to the time of the adoption.

We now derive some properties of the value function.

Property 1: F is increasing in a and z, non-decreasing in A and F is homogeneous of degree one in (A, z, a).

Property 2: F is convex in a so upgrading to the best existing technology is optimal, $a'(\tau) = z(\tau)$.

Proof. See appendix $4 \blacksquare$

The value of the firm can be rewritten as

$$F(A,z,a) = \frac{a}{r} + \sup_{\tau > 0} E\left[\left(F(A(\tau),z(\tau),z(\tau)) - pa'(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

The option value of upgrading is

$$G(A, z, a) = F(A, z, a) - \frac{a}{r}$$

$$= \sup_{\tau > 0} E\left[\left(F(A(\tau), z(\tau), z(\tau)) - pa'(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

It is follows that G is decreasing in a and increasing in A and z. The inaction region is now defined as

$$IR = \{(A, z, a) : A \le z, \ F(A, z, a) > F(A, z, z) - pz\}.$$

Shape of the Inaction Region and Properties of the optimal scrapping frontier

First of all, notice that if a is in IR, then a' > a is also in IR since

$$F(A, z, a') > F(A, z, a) > F(A, z, z) - pz.$$

Then, using the Envelop condition, we have

$$F_3(A, z, a) = E_0 \left[\int_0^{\tau_1^*} e^{-rs} ds \right] \ge 0.$$
 (6)

Switching exactly means $\tau^*=0$, so $F_3(A^*(z,a),z,a)=0$. In addition for $a'>a,\,\tau^*>0$, so $F_3(A,z,a')>0$. Henceforth, for all $a'\geq a,\,F(A^*(z,a),z,a')\geq F(A^*(z,a),z,a)$, which exactly means that a is a minimum for F(A,z,a). Given relationship (6), it is then easy to see that given (A,z), there is a unique a^* , such that $F_3(A,z,a^*)=0$. Then, we claim that given $a,\,A^*(z,a)$ is unique. Indeed, if $A_1^*(z,a)< A_2^*(z,a)$ are two candidates, then we have $F(A_2^*(z,a),z,a)>F(A_1^*(z,a),z,a)$, which contradicts the fact that $F(A_2^*(z,a),z,a)$ is a minimum. This implies that there is a one to one relationship $A^*(z,a)=zL(\frac{a}{z})$, for some smooth function L. The relationship is invertible so we can write $a=zL^{-1}(\frac{A}{z})$. It follows that L must be monotonic. In appendix 5, we show that

$$L'(0) = \frac{-L(0)(1 - L(0)^{\beta_1 - \beta_2})}{(1 - rp)(\beta_1 - \beta_2 L(0)^{\beta_1 - \beta_2})} < 0,$$

which implies that L is a decreasing function. Clearly, the optimal scrapping frontier has the same properties as in the single adoption case and the inaction region IR can be rewritten

$$IR = \left\{ (A,z,a) : A > A^*(z,a) = zL(\frac{a}{z}) \right\}.$$

4.1 Derivation of the Value Function

Inside the inaction region, the HJB equation is same as before

$$rF(A, z, a) = a + \mu A F_1(A, z, a) + \frac{\sigma^2}{2} A^2 F_{11}(A, z, a).$$

The option value is given by

$$F(A, z, a) = \frac{a}{r} + a^{1-\beta_1} f(\frac{z}{a}) A^{\beta_1} + a^{1-\beta_2} g(\frac{z}{a}) A^{\beta_2},$$

where f and g are two smooth positive functions to be determined. As in the single adoption case, f and g must satisfy

$$f'(x)x^{\beta_1} + g'(x)x^{\beta_2} = 0. (7$$

The initial condition is $F(0, z, a) = \max\{(\frac{1}{r} - p)z, \frac{a}{r}\}$ and the value-matching and smooth pasting (free boundary) conditions respectively are

$$F(A^*(z,a),z,a) = F(A^*(z,a),z,z) - pz$$

$$\nabla F(A^*(z,a),z,a) = (F_1(A^*(z,a),z,z), F_2(A^*(z,a),z,z) - p), F_3(A^*(z,a),z,z)).$$

Proposition 4 The option value is given by

$$F(A,z,a) = \begin{cases} \frac{a}{r} + \left(\left(\frac{1}{r} - p\right)z - \frac{a}{r} \right) \frac{\beta_1 L\left(\frac{a}{z}\right)^{-\beta_1} \left(\frac{A}{z}\right)^{\beta_1} - \beta_2 L\left(\frac{a}{z}\right)^{-\beta_2} \left(\frac{A}{z}\right)^{\beta_2}}{\beta_1 - \beta_2}, & zL\left(\frac{a}{z}\right) \le A \le z, \\ \left(\frac{1}{r} - p\right)z, & 0 \le A \le zL\left(\frac{a}{z}\right), \end{cases}$$

where L is the solution for $u \in [0, 1-rp]$ of the following ODE

$$uL'(u) = L(u) \left(1 - \frac{(1-rp)\left(\beta_1 L(u)^{\beta_1-\beta_2} - \beta_2 - \left(\left(\beta_2(\beta_1-1)L(0)^{-\beta_1} + \beta_1(1-\beta_2)L(0)^{-\beta_2}\right)L(u)^{\beta_1}\right)\right)}{\beta_1\beta_2(1-rp-u)\left(1-L(u)^{\beta_1-\beta_2}\right)} \right),$$

with L(u) = 0 for $u \in [1 - rp, 1]$. For a > (1 - rp)z, no updating takes place and the value of the firm is independent of z and is given by

$$F(A, z, a) = \frac{a}{r} + Da^{1-\beta_1}A^{\beta_1},$$

where
$$D = \frac{-\beta_2}{r(\beta_1 - \beta_2)} \frac{B^{-\beta_1}}{(1 - rp)^{1 - \beta_1} - 1}$$
 and $\lim_{u \to 1 - rp} L(u)(1 - rp - u)^{-\frac{1}{\beta_1}} = B$.

Proof. See appendix $5 \blacksquare$

As shown in appendix 5, parameter B and the initial value L(0) are linked by the following relationship

$$B^{-\beta_1} = \frac{(1 - rp)(1 - (1 - rp)^{1 - \beta_1})}{(\beta_1 - 1)\beta_2} \left(\beta_2(\beta_1 - 1)L(0)^{-\beta_1} + \beta_1(1 - \beta_2)L(0)^{-\beta_2}\right). \tag{8}$$

Note that it is not possible to determine analytically the initial value L(0) so we cannot solve numerically the ODE defining L in the same way we did in the single adoption case using an initial condition. Instead, we need to look for a fixed point.

Double Shooting Method. The ODE defining L can be solved numerically by looking for a fixed point. The method used is called double shooting. We start with some initial guess about L(0) in (0,1), then we compute numerically the values of L in the range [0,1-rp] for instance using Mathematica, and determine B. Finally, we compare the computed value of B with the one given by relationship (8). We repeat the operation until the two values coincide.

4.2 Comparison Between Single and Multiple Adoptions

When multiple adoption are allowed, the option value of waiting is higher since the manager always has the possibility to upgrade only once. As a consequence, we expect the optimal switching frontier for the multiple adoption case to be above the optimal switching frontier for the single adoption case. In fact in appendix 5, we formerly establish that this intuition is correct: for all u in [0, 1-rp), we have $L(u) > L_0(u)$ and at u = 1 - rp, both frontiers coincide and are equal to zero. The firm is less concerned with adopting a technology that may soon be rendered obsolete since it will have the opportunity to upgrade again in the future.

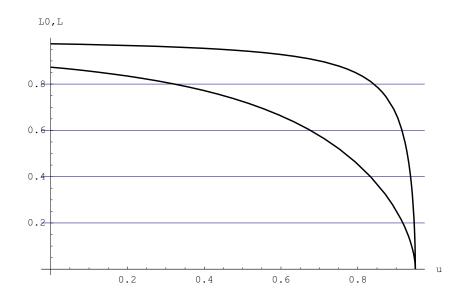


Figure 3: Optimal scrapping frontiers for single and multiple adoptions

$$r=0.05, \mu=0.025, \sigma=0.2, p=1$$

Figure 3 compares the optimal scrapping frontiers in the case of a single adoption and multiple adoptions. The distance between the two curves first widens as u increases and then shrinks as u gets closer to 1 - rp. Indeed, having the opportunity to upgrade technology several times leads to a significantly less conservative scrapping policy, in particular for large values of u.

Additional numerical simulations (not displayed here) show that the effects on the mean and volatility of the technological progress on the optimal scrapping frontier are identical to those found in the single adoption case.

4.3 Expected Time Between Two Consecutive Adoptions

In this section, we assume that $\mu - \frac{\sigma^2}{2} > 0$. For (a, A, z) in IR, let us denote T(a, A, z) expected time between two consecutive adoptions. Then T satisfies the following PDE

$$-1 = \mu A T_1(A, z, a) + \frac{\sigma^2}{2} A^2 T_{11}(A, z, a), \tag{9}$$

with boundary condition

$$T(z(L(\frac{a}{z}), z, a) = 0.$$

We look for a solution of the type T(u,v) with $u=\frac{a}{z}$ and $v=\frac{A}{z}$. Hence we must have

$$-1 = \mu v T_2(u, v) + \frac{\sigma^2}{2} v^2 T_{22}(u, v), \tag{10}$$

The general solution to (10) is given by

$$T(u,v) = -\frac{\ln v}{\mu - \frac{\sigma^2}{2}} + M(u)v^{-\frac{2\mu}{\sigma^2} + 1} + N(u).$$

The boundary condition is

$$T(u, L(u)) = 0,$$

and in addition, we must have

$$T_2(z, z, a) = 0,$$

or equivalently

$$uT_1(u,1) + T_2(u,1) = 0.$$

It follows that

$$u(M'(u) + N'(u)) - \frac{1}{\mu - \frac{\sigma^2}{2}} + \left(1 - \frac{2\mu}{\sigma^2}\right) M(u) = 0$$

$$M(u)L(u)^{1 - \frac{2\mu}{\sigma^2}} + N(u) = \frac{\ln L(u)}{\mu - \frac{\sigma^2}{2}}.$$

Note that $M(0) = -\frac{\sigma^2/2}{\left(\mu - \frac{\sigma^2}{2}\right)^2} < 0$. Eliminating N among the two equation leads to

$$u(1 - L(u)^{1 - \frac{2\mu}{\sigma^2}})M'(u) + \left(1 - \frac{2\mu}{\sigma^2}\right)\left(1 - L(u)^{-\frac{2\mu}{\sigma^2}}L'(u)\right)M(u) = \frac{1}{\mu - \frac{\sigma^2}{\sigma^2}}\left(1 - \frac{uL'(u)}{L(u)}\right).$$

The solution of this equation is given by

$$M(u) = M(0) + \frac{1}{\mu - \frac{\sigma^2}{2}} \int_0^u e^{-\int_s^u \frac{\left(1 - \frac{2\mu}{\sigma^2}\right) \left(1 - L(x)^{-\frac{2\mu}{\sigma^2}} L'(x)\right)}{x(1 - L(x)^{1 - \frac{2\mu}{\sigma^2}})}} dx} \frac{L(s) - sL'(s)}{s(L(s) - L(s)^{2 - \frac{2\mu}{\sigma^2}})} ds,$$

and

$$N(u) = \frac{\ln L(u)}{\mu - \frac{\sigma^2}{2}} - M(u)L(u)^{1 - \frac{2\mu}{\sigma^2}}.$$

4.3.1 Effects of the Technological Progress Average Speed

Technological progress average growth has two antagonistic effects on the average time between two consecutive adoptions. On the one hand, the direct effect is to alter the average travelling speed of the process A, which tends to fasten adoption. On the other hand, the optimal scrapping frontier is reduced, which tends to delay adoption (indirect effect). Numerical simulations show that the direct effect dominates the indirect one, so overall the higher technological progress mean, the lower the average time between two adoptions.

4.3.2 Effects of the Technological Progress Volatility

Technological progress volatility has two antagonistic effects on the average time between two consecutive adoptions. On the one hand, the direct effect is to alter the average travelling speed of the process A, which tends to fasten adoption. On the other hand, the optimal scrapping frontier is reduced, which tends to delay adoption (indirect effect). Numerical simulations show that the direct effect dominates the indirect one, so overall the higher technological progress, the lower the average time between two adoptions.

5 Conclusion

In this paper, we develop a simple model of innovation adoption allowing for random technological progress. For the sake of simplicity, much of the literature dealing with technology adoption in a dynamic framework chose to examine the special case where the latest developed technology is systematically purchased. We relax this assumption and the firm is free to implement any technology available within an increasing range across time. We first examine the case of a single adoption and extend the analysis to the case of multiple adoptions. Our framework shares some common feature with Russian options as presented in Shepp and Shiryaev (1993). In particular, the firm experienced some reduced regret from not adopting at some point of time since this opportunity still holds later on. We find similar results for both frameworks, i.e., the firm is all the more reluctant to upgrade when the threat that appears on the market a better technology is high. The single adoption case reinforces this phenomena because the firm has little room for mistake. The effect of the average speed and volatility of the technological progress is to enhance the obsolescence of newly adopted technologies, deterring the firm from upgrading.

Finally, we examine the impact of mean and volatility of technological progress on the frequency of adoptions measured by the average time between two consecutive upgrades. Overall, we find that both a higher mean and volatility hasten scrapping and upgrading as they reinforced economic depreciations.

We have considered an extreme case where the new technology implemented is more productive right after the adoption date. Lag effects such as *time to build* or *time to learn* can have a significant impact of the timing of adoption of a new technology. In addition, updating decisions are based on expectations about future available technologies. We have taken the arrival of new grades as exogenous. A general equilibrium model would allow us to endogenize it. This is left for further research.

6 Appendix

6.1 Appendix 1

Proof of property 1. Given relationship (1), the only statement that is not trivial to show the convexity in A. Let λ in (0,1) and two initial values A_0 and A'_0 . As shown in the sequel, it is optimal to adopt the best ever invented technology z. Recall that

$$z_{\lambda}(t) = \max\{\lambda A_{0} + (1 - \lambda)A'_{0}, \sup_{0 \le s \le t} \lambda A(s) + (1 - \lambda)A'(s)\}$$

$$\leq \lambda \max\{A_{0}, \sup_{0 \le s \le t} \lambda A(s)\} + (1 - \lambda) \max\{A'_{0}, \sup_{0 \le s \le t} A'(s)\}$$

$$\leq \lambda z(t) + (1 - \lambda)z'(t).$$

It follows that

$$F(A_{\lambda}, z, a) = \frac{a}{r} + \sup_{\tau \ge 0} E\left(\left(\frac{1}{r} - p\right)z_{\lambda}(\tau) - \frac{a}{r}\right) e^{-r\tau}$$

$$\leq \lambda \left(\frac{a}{r} + \sup_{\tau \ge 0} E\left(\left(\frac{1}{r} - p\right)z(\tau) - \frac{a}{r}\right) e^{-r\tau}\right) + (1 - \lambda)\left(\frac{a}{r} + \sup_{\tau \ge 0} E\left(\left(\frac{1}{r} - p\right)z'(\tau) - \frac{a}{r}\right) e^{-r\tau}\right)$$

$$\leq \lambda F(A, z, a) + (1 - \lambda)F(A', z, a). \blacksquare$$

Proof of property 2. We first show that F is homogeneous of degree one in (a, A, z). Let $\lambda > 0$ and an initial state $(\lambda a, \lambda A, \lambda z)$, since the law of motion of A is linear at date τ , the frontier level is $\lambda z(\tau)$ and the current technology level is $\lambda A(\tau)$. It follows that

$$F(\lambda A, \lambda z, \lambda a) = \frac{\lambda a}{r} + \sup_{(\tau \ge 0, \ 0 \le a'(\tau) \le \lambda z(\tau))} E\left(\left(\frac{1}{r} - p\right)a'(\tau) - \frac{\lambda a}{r}\right) e^{-r\tau}$$

$$= \frac{\lambda a}{r} + \sup_{(\tau \ge 0, \ 0 \le a'(\tau) \le \lambda z(\tau))} E\left(\left(\frac{1}{r} - p\right)a'(\tau) - \frac{\lambda a}{r}\right) e^{-r\tau}$$

$$= \lambda \left(\frac{a}{r} + \sup_{(\tau \ge 0, \ 0 \le b'(\tau) \le z(\tau))} E\left(\left(\frac{1}{r} - p\right)b'(\tau) - \frac{a}{r}\right) e^{-r\tau}\right) (b' = \frac{a'}{\lambda})$$

$$= \lambda F(A, z, a).$$

At the time of adoption, the manager must decide which technology to upgrade and maximize

$$\sup_{0 < a' < z} \left(\frac{1}{r} - p\right)a' - \frac{a}{r}.$$

This leads to a' = z.

Proof of properties of the optimal frontier A^* and inaction region IR. Let (A, z, a) in IR and a' > a. Since F is strictly increasing in a we have

$$F(A^*(z, a), z, a') > F(A^*(z, a), z, a)$$

> $(\frac{1}{x} - p)z$,

so (A, z, a') is also in IR and IR must be of the form

$$IR = \{(A, z, a) : a \ge a^*(A, z)\},\$$

for some smooth function a^* . Then, if $A^*(z,a') \geq A^*(z,a)$, this implies that

$$F(A^*(z, a'), z, a') \ge F(A^*(z, a), z, a') > (\frac{1}{r} - p)z,$$

which is a contradiction. Hence, A^* is strictly decreasing in a. Finally, as F is homogeneous of degree one, the optimal scrapping frontier is also homogeneous of degree one so we can write

$$A^*(z,a) = zL_0(\frac{a}{z}),$$

for some strictly decreasing function L_0 .

6.2 Appendix 2

Let

$$M = \{(A, z, a) : 0 \le A \le z, 0 \le a \le (1 - rp)z\}$$

The value matching and smooth pasting conditions lead to

$$\frac{a}{r} + a^{1-\beta_1} f(\frac{z}{a}) A^{*\beta_1} + a^{1-\beta_2} g(\frac{z}{a}) A^{*\beta_2} = (\frac{1}{r} - p) z$$
$$\beta_1 a^{1-\beta_1} f(\frac{z}{a}) A^{*\beta_1} + \beta_2 a^{1-\beta_2} g(\frac{z}{a}) A^{*\beta_2} = 0.$$

This yields

$$f(\frac{z}{a}) = \frac{-\beta_2}{\beta_1 - \beta_2} \left((\frac{1}{r} - p)z - \frac{a}{r} \right) A^{*-\beta_1} a^{\beta_1 - 1}$$

$$g(\frac{z}{a}) = \frac{\beta_1}{\beta_1 - \beta_2} \left((\frac{1}{r} - p)z - \frac{a}{r} \right) A^{*-\beta_2} a^{\beta_2 - 1}.$$

Differentiating with respect to a, we find that:

$$-\frac{z}{a^2}f'(\frac{z}{a}) = \frac{-\beta_2}{\beta_1 - \beta_2} \left(-\frac{1}{r}A^{*-\beta_1}a^{\beta_1 - 1} + ((\frac{1}{r} - p)z - \frac{a}{r}) \left((\beta_1 - 1)A^* - \beta_1 a \frac{\partial A^*}{\partial a})A^{*-(\beta_1 + 1)}a^{\beta_1 - 2} \right) \right)$$

$$-\frac{z}{a^2}g'(\frac{z}{a}) = \frac{\beta_1}{\beta_1 - \beta_2} \left(-\frac{1}{r}A^{*-\beta_2}a^{\beta_2 - 1} + ((\frac{1}{r} - p)z - \frac{a}{r}) \left((\beta_2 - 1)A^* - \beta_2 a \frac{\partial A^*}{\partial a})A^{*-(\beta_2 + 1)}a^{\beta_2 - 2} \right) \right)$$

Using condition (4) we obtain that in $\stackrel{\circ}{M}$, A^* must satisfy the following ODE

$$\frac{\partial A^*}{\partial a} = A^* \frac{\beta_1 \beta_2 ((\frac{1}{r} - p)z - \frac{a}{r}) \left(\left(\frac{z}{A^*}\right)^{\beta_1} - \left(\frac{z}{A^*}\right)^{\beta_2} \right) + (\frac{1}{r} - p)z \left(\beta_1 \left(\frac{z}{A^*}\right)^{\beta_2} - \beta_2 \left(\frac{z}{A^*}\right)^{\beta_1} \right)}{\beta_1 \beta_2 a ((\frac{1}{r} - p)z - \frac{a}{r}) \left(\left(\frac{z}{A^*}\right)^{\beta_1} - \left(\frac{z}{A^*}\right)^{\beta_2} \right)}$$

Note that for (A, z, a) in $\stackrel{\circ}{M}$, the denominator is strictly negative, so $\frac{\partial A^*}{\partial a}$ is well defined. Writing

$$A^*(z,a) = zL_0(u),$$

for $u = \frac{a}{z} \in U = [0, 1 - rp]$, it is easy to check that L_0 must satisfy the following ODE

$$L_0'(u) = L_0(u) \frac{\beta_1 \beta_2 (1 - rp - u) \left(1 - L_0(u)^{\beta_1 - \beta_2}\right) + (1 - rp) \left(\beta_1 L_0(u)^{\beta_1 - \beta_2} - \beta_2\right)}{\beta_1 \beta_2 u (1 - rp - u) \left(1 - L_0(u)^{\beta_1 - \beta_2}\right)}$$
(11)

with $L_0(0) = \frac{1}{\alpha}$, $L_0(1-rp) = 0$. From relationship (11), when u is close to 1-rp, we have

$$L'_0(u) \simeq_{1-rp} -\frac{L_0(u)}{\beta_1(1-rp-u)},$$

which implies that

$$L_0(u) \underset{1-rp}{\simeq} B(1-rp-u)^{\frac{1}{\beta_1}},$$

for some B > 0. Then define

$$x = \frac{u}{1 - rp}$$

$$y(x) = L_0((1 - rp)x)^{\beta_1 - \beta_2},$$

it follows that y satisfies the following ODE

$$y'(x) = (\beta_1 - \beta_2)y(x)\frac{\beta_1\beta_2(1-x)(1-y(x)) + \beta_1y(x) - \beta_2}{\beta_1\beta_2x(1-x)(1-y(x))},$$
(12)

for all x in [0,1] with $y(0) = \left(\frac{1}{\alpha}\right)^{\beta_1 - \beta_2} = \frac{-\beta_2}{\beta_1} \frac{\beta_1 - 1}{1 - \beta_2}$, y(1) = 0. This ODE is an Abel's equation of second kind. Set

$$\varphi(x) = \frac{-\beta_2 (\beta_1 (1 - x) - 1)}{\beta_1 (1 - \beta_2 (1 - x))}.$$

 φ is decreasing from $\varphi(0) = \left(\frac{1}{\alpha}\right)^{\beta_1 - \beta_2}$ down to $\varphi(1) = \frac{\beta_2}{\beta_1} < 0$. Writing y(x) = y(0)(1 + mx + o(x)) and injecting this asymptotic expansion into relationship (12) leads to

$$m = -\frac{1}{\beta_1 - \beta_2(\beta_1 - 1)} < 0.$$

We now show that y is decreasing on [0,1] which is equivalent to show that $y(x) \geq \varphi(x)$ for all x in [0,1]. We know that $y(0) = \varphi(0)$ and y'(0) < 0. Hence, by continuity of y' there exists a neighborhood $(0,\delta)$, with $\delta > 0$ such that y'(u) < 0 for all x in $(0,\delta)$. Now assume that there is a point $x^* > \delta$ such that $y(x^*) = \varphi(x^*)$ and $\eta > 0$ such that $y(x) < \varphi(x)$ for all x in $(x^*, x^* + \eta)$. It follows that $y(x) = \varphi(x^*)$ and $y(x) = \varphi(x^*)$ and indeed $y(x) = \varphi(x)$ for all $y(x) = \varphi(x)$ for all $y(x) = \varphi(x)$ and $y(x) = \varphi(x)$ and indeed $y(x) = \varphi(x)$ for all $y(x) = \varphi(x)$ and $y(x) = \varphi(x)$ for all $y(x) = \varphi$

Note that for u in [0,1], $L_0(u)$ is in $\left[0,\frac{1}{\alpha}\right]$. Moreover,

$$uL_0'(u) - L_0(u) > 0.$$

Properties of the optimal scrapping frontier. From the firm view point it is optimal to upgrade technology at

$$a^* = zL_0^{-1}(\frac{A}{z}).$$

Note that $\frac{a^*}{z}$ is decreasing in the relative threat $\frac{A}{z}$. It is also easy to see that a^* is decreasing in A and

$$\frac{\partial a^*}{\partial z} = \frac{L_0^{-1}(\frac{A}{z})L_0'(L_0^{-1}(\frac{A}{z})) - L_0(L_0^{-1}(\frac{A}{z}))}{L_0'(L_0^{-1}(\frac{A}{z}))} > 0.$$

6.3 Appendix 3

Let us consider $\Sigma > \sigma$ and denote $F(A, z, a; \Sigma)$ and $F(A, z, a; \sigma)$ the option values for a project with volatility Σ and σ respectively. By definition we have

$$F(A, z, a; \Sigma) = \frac{a}{r} + \sup_{(\tau \ge 0, \ 0 \le a'(\tau) \le z(\tau))} E\left[\left(\left(\frac{1}{r} - p\right)a'(\tau) - \frac{a}{r}\right)e^{-r\tau}\right].$$

Inside the inaction region IR_{Σ} , we have

$$rF(A, z, a; \Sigma) = a + \mu AF_1(A, z, a; \Sigma) + \frac{\sigma^2}{2} A^2 F_{11}(A, z, a; \Sigma) + \frac{\Sigma^2 - \sigma^2}{2} A^2 F_{11}(A, z, a; \Sigma).$$

Since F is homogeneous of degree one, the general solution of the HJB is

$$F(A,z,a) = \frac{a}{r} + a^{1-\beta_1'} m(\frac{z}{a}) A^{\beta_1'} + a^{1-\beta_2'} n(\frac{z}{a}) A^{\beta_2'}.$$

where β_1' and β_2' are the roots of the quadratic (2) for parameter Σ and m and n are smooth functions. It is easy to verify that since $\Sigma > \sigma$, $0 < \beta_1' < \beta_1$ and $\beta_2 < \beta_2' < 0$. Let $(\varepsilon_1, \varepsilon_2)$ be positive. Alternatively, we can write

$$\begin{split} F(A,z,a,\Sigma) &= \frac{a}{r} + (\varepsilon_1 + a^{1-\beta_1}) f(\frac{z}{a}) A^{\beta_1} + (\varepsilon_2 + a^{1-\beta_2}) g(\frac{z}{a}) A^{\beta_2} \\ &- \frac{\left(\frac{\Sigma}{\sigma}\right)^2 - 1}{2(\beta_1 - \beta_2)} A^{\beta_1} \int_{A^*(z,a;\sigma)}^A x \left(\left(\frac{A}{x}\right)^{\beta_1} - \left(\frac{A}{x}\right)^{\beta_2}\right) F_{11}(x,z,a,\Sigma) dx, \end{split}$$

where $A^*(z, a; \sigma)$ is the optimal updating frontier for $F(A, z, a, \sigma)$. Note that since $F_{11} > 0$, if $A^*(z, a; \sigma) < A$, then the last term on the RHS of the above equality is negative.

$$\begin{split} F(A,z,a,\Sigma) &= \frac{a}{r} + a^{1-\beta_1} f(\frac{z}{a}) A^{\beta_1} + a^{1-\beta_2} g(\frac{z}{a}) A^{\beta_2} \\ &- \frac{\left(\frac{\Sigma}{\sigma}\right)^2 - 1}{2(\beta_1 - \beta_2)} A^{\beta_1} \int_{c(z,a)}^A \left(\beta_1'(\beta_1' - 1) a^{1-\beta_1'} m(\frac{z}{a}) x^{\beta_1' - \beta_1 - 1} + \beta_2'(\beta_2' - 1) a^{1-\beta_2'} n(\frac{z}{a}) x^{\beta_2' - \beta_1 - 1}\right) dx \\ &+ \frac{\left(\frac{\Sigma}{\sigma}\right)^2 - 1}{2(\beta_1 - \beta_2)} A^{\beta_2} \int_{d(z,a)}^A \left(\beta_1'(\beta_1' - 1) a^{1-\beta_1'} m(\frac{z}{a}) x^{\beta_1' - \beta_2 - 1} + \beta_2'(\beta_2' - 1) a^{1-\beta_2'} n(\frac{z}{a}) x^{\beta_2' - \beta_2 - 1}\right) dx. \end{split}$$

where β_1 and β_2 are the roots relative to $F(A, z, a; \sigma)$ defined by relationship (2). Identifying terms, it follows that

$$(\varepsilon_{1} + a^{1-\beta_{1}})f(\frac{z}{a}) = \frac{\left(\frac{\Sigma}{\sigma}\right)^{2} - 1}{2(\beta_{1} - \beta_{2})} \left(\frac{\beta'_{1}(\beta'_{1} - 1)a^{1-\beta'_{1}}m(\frac{z}{a})}{\beta_{1} - \beta'_{1}}A^{*}(z, a; \sigma)^{\beta'_{1} - \beta_{1}}\right) + \frac{\beta'_{2}(\beta'_{2} - 1)a^{1-\beta'_{2}}n(\frac{z}{a})}{\beta_{1} - \beta'_{2}}A^{*}(z, a; \sigma)^{\beta'_{2} - \beta_{1}}\right)$$

$$(\varepsilon_{2} + a^{1-\beta_{2}})g(\frac{z}{a}) = \frac{\left(\frac{\Sigma}{\sigma}\right)^{2} - 1}{2(\beta_{1} - \beta_{2})} \left(\frac{\beta'_{1}(\beta'_{1} - 1)a^{1-\beta'_{1}}m(\frac{z}{a})}{\beta'_{1} - \beta_{2}}A^{*}(z, a; \sigma)^{\beta'_{1} - \beta_{2}}\right) + \frac{\beta'_{2}(\beta'_{2} - 1)a^{1-\beta'_{2}}n(\frac{z}{a})}{\beta'_{2} - \beta_{2}}A^{*}(z, a; \sigma)^{\beta'_{2} - \beta_{2}}\right).$$

Inverting the system, we find that

$$\frac{\beta_1'(\beta_1'-1)(\beta_1-\beta_2)(\beta_1'-\beta_2')a^{1-\beta_1'}m(\frac{z}{a})A^*(z,a;\sigma)^{\beta_1'}}{(\beta_1-\beta_1')(\beta_1'-\beta_2)} = -\beta_2'\left(a^{1-\beta_1}f(\frac{z}{a})A^*(z,a;\sigma)^{\beta_1} + a^{1-\beta_2}g(\frac{z}{a})A^*(z,a;\sigma)^{\beta_2}\right) + (\beta_1-\beta_2')\varepsilon_1A^*(z,a;\sigma)^{\beta_1} - (\beta_2'-\beta_2)\varepsilon_2A^*(z,a;\sigma)^{\beta_2}(13)$$

$$\frac{\beta_2'(\beta_2'-1)(\beta_1-\beta_2)(\beta_1'-\beta_2')a^{1-\beta_2'}n(\frac{z}{a})A^*(z,a;\sigma)^{\beta_2'}}{(\beta_1-\beta_2')(\beta_2'-\beta_2)} = \beta_1'\left(a^{1-\beta_1}f(\frac{z}{a})A^*(z,a;\sigma)^{\beta_1} + a^{1-\beta_2}g(\frac{z}{a})A^*(z,a;\sigma)^{\beta_2}\right) \\ -(\beta_1-\beta_1')\varepsilon_1A^*(z,a;\sigma)^{\beta_1} + (\beta_1'-\beta_2)\varepsilon_2A^*(z,a;\sigma)^{\beta_1}4)$$

When ε_1 and ε_2 are equal to zero, then m and n are positive functions. We want to impose ε_1 and ε_2 positive and show that it is still the case that m and n are positive functions. To simplify notations, let

$$\delta_1 = A^*(z, a; \sigma)^{\beta_1} \varepsilon_1$$

$$\delta_2 = A^*(z, a; \sigma)^{\beta_2} \varepsilon_2.$$

We would like to choose δ_1 and δ_2 positive in a way such that

$$(\beta_1 - \beta_2')\delta_1 - (\beta_2' - \beta_2)\delta_2 > 0 -(\beta_1 - \beta_1')\delta_1 + (\beta_1' - \beta_2)\delta_2 > 0.$$

This implies that we need to choose $\frac{\delta_1}{\delta_2}$ such that

$$\frac{\beta_2' - \beta_2}{\beta_1 - \beta_2'} < \frac{\delta_1}{\delta_2} < \frac{\beta_1' - \beta_2}{\beta_1 - \beta_1'}.$$

This is possible if and only if

$$\frac{\beta_2'-\beta_2}{\beta_1-\beta_2'}<\frac{\beta_1'-\beta_2}{\beta_1-\beta_1'},$$

or equivalently

$$(\beta_1' - \beta_2)(\beta_1 - \beta_2') - (\beta_2' - \beta_2)(\beta_1 - \beta_1') > 0.$$

Since

$$(\beta_1' - \beta_2)(\beta_1 - \beta_2') - (\beta_2' - \beta_2)(\beta_1 - \beta_1') = -\beta_2(\beta_1' - \beta_2') > 0,$$

the condition is satisfied. To sum up, given the choice of ε_1 and ε_2 positive and any positive functions f and g, it is possible to choose two positive functions m and n given by relationships (13) and (14). It follows that given the properties of f, g and $A^*(z, a; \sigma)$

$$F(A^*(z,a;\sigma),z,a,\Sigma) - \left(\frac{1}{r} - p\right)z = A^*(z,a;\sigma)^{\beta_1}\varepsilon_1 + A^*(z,a;\sigma)^{\beta_2}\varepsilon_2 > 0.$$

Since F is strictly increasing in A it must be the case that $A^*(z,a;\Sigma) < A^*(z,a;\sigma)$.

6.4 Appendix 4

Proof of properties 1 and 2. The first three points of property 1 are obvious from relationship (5). The homogeneity is degree one for F is a direct consequence of the linearity of the law of motion of the technology A, the linearity of adoption constraint $0 \le a'(\tau) \le z(\tau)$ and the expression of F given by relationship (5). To prove property 2, let λ be in [0,1] and a_0 and b_0 in \mathbb{R}_+ . Denote by $c_0 = \lambda a_0 + (1 - \lambda)b_0$ and $c' = \{c'_k\}_{k=1}^{\infty}$ the optimal adoption strategy. We have

$$\begin{split} F(A,z,c_0) &= \sup_{(\tau_k \geq 0, \ 0 \leq c_k'(\tau_k) \leq z(\tau_k))_{k=1}^{k=\infty}} E\left[\int_0^{\tau_1} c_0 e^{-rs} ds + \sum_{k=1}^\infty \left(\int_{\tau_k}^{\tau_{k+1}} c_k' e^{-r(s-\tau_k)} ds - p c_k' e^{-r\tau_k} \right) \right] \\ &\leq \lambda \sup_{\tau_1 \geq 0} E\left[\int_0^{\tau_1} a_0 e^{-rs} ds \right] + (1-\lambda) \sup_{\tau_1 \geq 0} E\left[\int_0^{\tau_1} b_0 e^{-rs} ds \right] \\ &+ \sup_{(\tau_k \geq 0, \ 0 \leq c_k'(\tau_k) \leq z(\tau_k))_{k=1}^{k=\infty}} E\left[\sum_{k=1}^\infty \lambda \left(\int_{\tau_k}^{\tau_{k+1}} c_k' e^{-r(s-\tau_k)} ds - p c_k' e^{-r\tau_k} \right) \right. \\ &+ \left. (1-\lambda) \left(\int_{\tau_k}^{\tau_{k+1}} c_k' e^{-r(s-\tau_k)} ds - p c_k' e^{-r\tau_k} \right) \right] \\ &\leq \lambda \sup_{(\tau_k \geq 0, \ 0 \leq c_k'(\tau) \leq z(\tau))_{k=1}^{k=\infty}} E\left[\int_0^{\tau_1} a_0 e^{-rs} ds + \sum_{k=1}^\infty \left(\int_{\tau_k}^{\tau_{k+1}} c_k' e^{-r(s-\tau_k)} ds - p c_k' e^{-r\tau_k} \right) \right] \\ &+ (1-\lambda) \sup_{(\tau_k \geq 0, \ 0 \leq c_k'(\tau_k) \leq z(\tau_k))_{k=1}^{k=\infty}} E\left[\int_0^{\tau_1} b_0 e^{-rs} ds + \sum_{k=1}^\infty \left(\int_{\tau_k}^{\tau_{k+1}} c_k' e^{-r(s-\tau_k)} ds - p c_k' e^{-r\tau_k} \right) \right] \\ &\leq \lambda F(A,z,a_0) + (1-\lambda) + F(A,z,b_0). \end{split}$$

It follows that $a \mapsto F(A, z, a) - pa$ is also convex and therefore when upgrading, the best technology is adopted. \blacksquare

6.5 Appendix 5

Derivation of the optimal scrapping frontier. The value matching and smooth pasting conditions lead to

$$\frac{a}{r} + a^{1-\beta_1} f(\frac{z}{a}) A^{*\beta_1} + a^{1-\beta_2} g(\frac{z}{a}) A^{*\beta_2} = z^{1-\beta_1} f(1) A^{*\beta_1} + z^{1-\beta_2} g(1) A^{*\beta_2} + (\frac{1}{r} - p) z$$

$$\beta_1 a^{1-\beta_1} f(\frac{z}{a}) A^{*\beta_1} + \beta_2 a^{1-\beta_2} g(\frac{z}{a}) A^{*\beta_2} = \beta_1 z^{1-\beta_1} f(1) A^{*\beta_1} + \beta_2 z^{1-\beta_2} g(1) A^{*\beta_2}.$$

This yields

$$f(\frac{z}{a}) = \frac{-\beta_2}{\beta_1 - \beta_2} \left((\frac{1}{r} - p)z - \frac{a}{r} \right) A^{*-\beta_1} a^{\beta_1 - 1} + f(1)z^{1-\beta_1} a^{\beta_1 - 1}$$

$$g(\frac{z}{a}) = \frac{\beta_1}{\beta_1 - \beta_2} \left((\frac{1}{r} - p)z - \frac{a}{r} \right) A^{*-\beta_2} a^{\beta_2 - 1} + g(1)z^{1-\beta_2} a^{\beta_2 - 1}.$$

Once again, due to the homogeneous nature of the problem, we look for a solution of the form

$$A^*(z, a) = zL(u),$$

with $u = \frac{a}{z}$. It follows that

$$f(\frac{1}{u}) = \frac{-\beta_2}{\beta_1 - \beta_2} \left((\frac{1}{r} - p) - \frac{u}{r} \right) u^{\beta_1 - 1} L(u)^{-\beta_1} + f(1) u^{\beta_1 - 1}$$

$$g(\frac{1}{u}) = \frac{\beta_1}{\beta_1 - \beta_2} \left((\frac{1}{r} - p) - \frac{u}{r} \right) u^{\beta_2 - 1} L(u)^{-\beta_2} + g(1) u^{\beta_2 - 1}.$$
(15)

We conjecture that g(1) = 0 (to be justified later since we need $g(\frac{1}{1-rp}) = 0$) and therefore

$$-\frac{1}{u^{2}}f'(\frac{1}{u}) = \frac{-\beta_{2}}{\beta_{1} - \beta_{2}} \left(-\frac{1}{r}L(u)^{-\beta_{1}}u^{\beta_{1}-1} + ((\frac{1}{r} - p) - \frac{u}{r}) \left((\beta_{1} - 1)L(u) - \beta_{1}uL'(u))L(u)^{-(\beta_{1}+1)}u^{\beta_{1}-2} \right) \right) + (\beta_{1} - 1)f(1)u^{\beta_{1}-2}$$

$$-\frac{1}{u^{2}}g'(\frac{1}{u}) = \frac{\beta_{1}}{\beta_{1} - \beta_{2}} \left(-\frac{1}{r}L(u)^{-\beta_{2}}u^{\beta_{2}-1} + ((\frac{1}{r} - p) - \frac{u}{r}) \left((\beta_{2} - 1)L(u) - \beta_{2}uL'(u))L(u)^{-(\beta_{2}+1)}u^{\beta_{2}-2} \right) \right)$$

and using the condition $f'(x)x^{\beta_1} + g'(x)x^{\beta_2} = 0$, we find that

$$uL'(u) = L(u) \left(1 - \frac{(1 - rp) \left(\beta_1 L(u)^{\beta_1 - \beta_2} - \beta_2 \right) - r(\beta_1 - 1)(\beta_1 - \beta_2) f(1) L(u)^{\beta_1}}{\beta_1 \beta_2 (1 - rp - u) \left(1 - L(u)^{\beta_1 - \beta_2} \right)} \right), \tag{16}$$

with L(1-rp)=0. From relationship (??), it is easy to check that

$$L(u) \underset{1-rp}{\sim} B(1-rp-u)^{\frac{1}{\beta_1}}.$$

Using relationship (??), by continuity we find that

$$f(\frac{1}{1-rp}) = \frac{-\beta_2}{r(\beta_1-\beta_2)} (1-rp)^{\beta_1-1} B^{-\beta_1} + f(1)(1-rp)^{\beta_1-1}$$
$$g(\frac{1}{1-rp}) = g(1)(1-rp)^{\beta_2-1}.$$

Imposing that f and g are constant on the range $(1, \frac{1}{1-rp}]$ yields

$$f(1) = \frac{-\beta_2}{r(\beta_1 - \beta_2)} \frac{B^{-\beta_1}}{(1 - rp)^{1 - \beta_1} - 1} > 0$$

$$g(1) = 0.$$
(17)

Finally, assuming that L'(0) is finite, we must have

$$f(1) = \frac{1 - rp}{r(\beta_1 - 1)(\beta_1 - \beta_2)} \left(\beta_2(\beta_1 - 1)L(0)^{-\beta_1} + \beta_1(1 - \beta_2)L(0)^{-\beta_2} \right). \tag{18}$$

Since f(1) > 0, it must be the case that

$$L(0) > \frac{1}{\alpha}.$$

Hence

$$\frac{uL'(u)}{L(u)} = 1 - \frac{(1-rp)\left(\beta_1L(u)^{\beta_1-\beta_2} - \beta_2 - \left(\left(\beta_2(\beta_1-1)L(0)^{-\beta_1} + \beta_1(1-\beta_2)L(0)^{-\beta_2}\right)L(u)^{\beta_1}\right)\right)}{\beta_1\beta_2u(1-rp-u)\left(1-L(u)^{\beta_1-\beta_2}\right)}.$$
(19)

Writing

$$L(u) = L(0) + L'(0)u + o(u),$$

and plugging back into relationship (19) we find that

$$L'(0)\beta_1\beta_2(1-rp)\left(1-L(0)^{\beta_1-\beta_2}\right) = \beta_1\beta_2L(0)(L(0)^{\beta_1-\beta_2}-1) + \beta_1\beta_2L'(0)(1-rp)((\beta_2-1)L(0)^{\beta_1-\beta_2}-(\beta_1-1)) + o(u).$$

Hence, we must have

$$L'(0) = \frac{-L(0)(1 - L(0)^{\beta_1 - \beta_2})}{(1 - rp)(\beta_1 - \beta_2 L(0)^{\beta_1 - \beta_2})} < 0. \blacksquare$$

Comparison between the single and multiple scrapping frontiers. From the differential equations defining L_0 and L, for u in [0.1 - rp], it is possible to write

$$L'_0(u) = -\Gamma(L_0(u))$$

$$L'(u) = -\Gamma(L(u)) - \Delta(L(u)),$$

for some positive functions Γ and Δ . Set v=1-rp-u and define two auxiliary functions K and K_0 such that $K_0(v)=L_0(u)$ and K(v)=L(u). We have $K_0(0)=K(0)=0$ and

$$K'_0(v) = \Gamma(K_0(v))$$

$$K'(v) = \Gamma(K(v)) + \Delta(K(v)).$$

It follows that

$$\int_0^{K_0(v)} \frac{dx}{\Gamma(x)} = v$$

$$\int_0^{K(v)} \frac{dx}{\Gamma(x)} = v + \int_0^v \frac{\Delta(K(x))}{\Gamma(K(x))} dx.$$

since Γ and Δ are positive functions, it must be the case that the function K is strictly greater that function K_0 .

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